

NATIONAL CONSTITUTION CENTER



2021 ANNUAL REPORT



A portrait of Jeffrey Rosen, President and CEO of the National Constitution Center. He is a middle-aged man with short, graying hair, wearing a white dress shirt and a dark suit jacket. He is smiling slightly and looking towards the camera. The background is a blurred red and white.

FROM *JEFFREY ROSEN*

It's been a year full of light and learning here at the National Constitution Center. And the NCC's unique role in bringing together people of different perspectives for civil dialogue and debate about the U.S. Constitution seems more urgently needed than ever. In these polarized times, the bold act of convening people of different perspectives to learn about and debate the U.S. Constitution is central to the future of the American idea.

As in-person activities have started to resume, our virtual classes, tours, and programs continue to grow and thrive. In 2021, the NCC was on average the fourth-most-visited individual museum website in the country, with hundreds of thousands of visitors in the days following January 6 alone. Thousands of listeners and viewers tune in each week for our *We the People* podcasts and *America's Town Hall* programs, which bring together a diverse array of America's constitutional thought leaders.

It's so meaningful for all of us at the National Constitution Center to join with you in learning together as we debate and celebrate the history and meaning of the US. Constitution. Here's to even more light and learning in 2022!

With appreciation,

A handwritten signature in black ink that reads "Jeffrey Rosen". The signature is fluid and cursive, written in a professional style.

JEFFREY ROSEN

President and CEO, National Constitution Center



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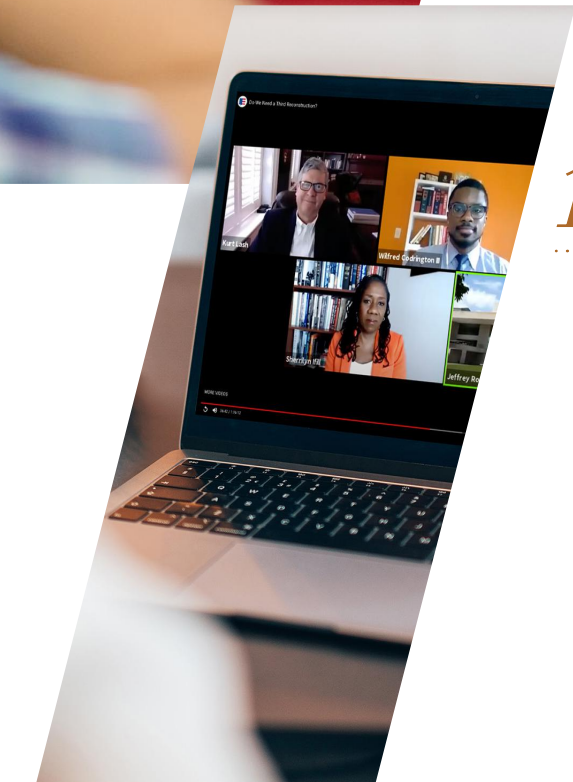
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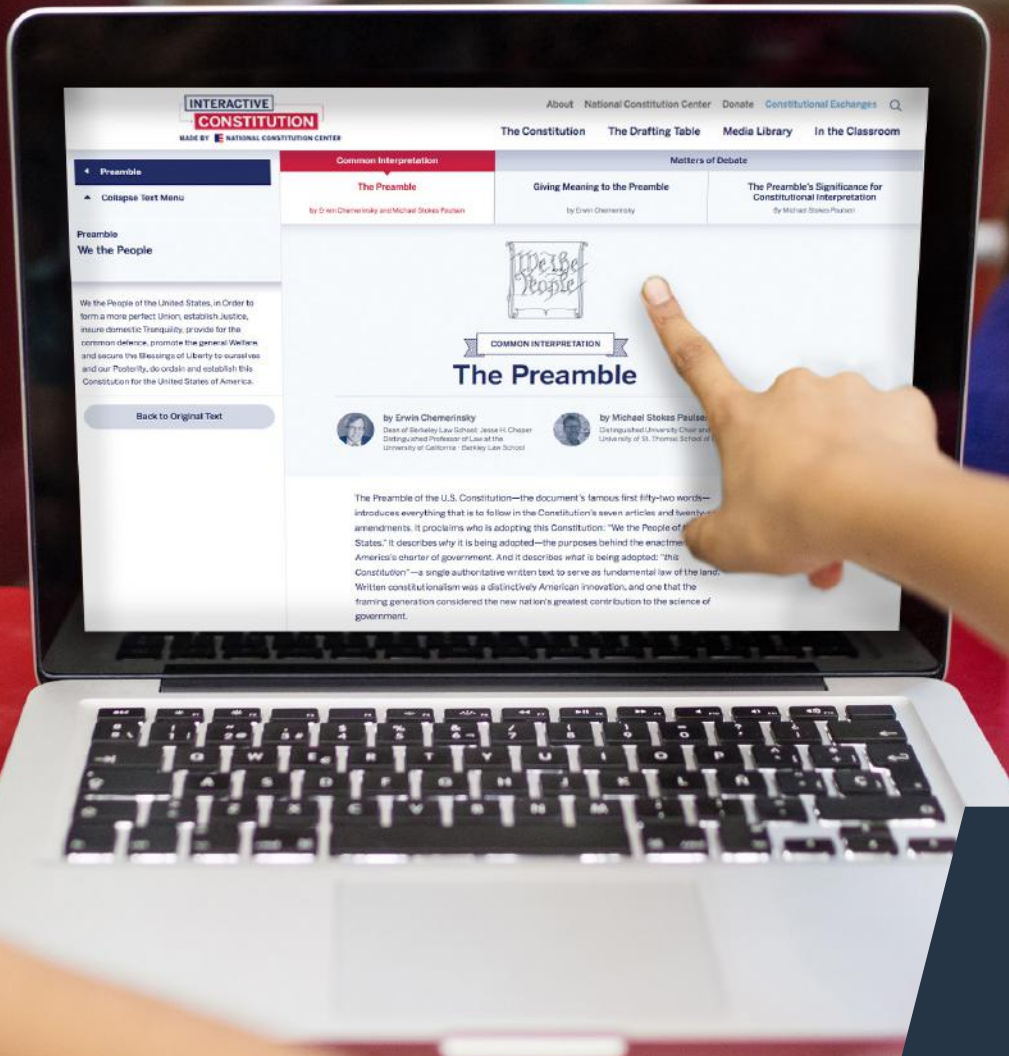




The Center reached more than **240,000 participants** through our online classes during the 2020-2021 academic year, representing all 50 states and 20 countries. What started during the COVID-19 pandemic as a means of supporting teachers and students in their transition to remote learning is now a thriving online community of learners, and a pillar of our efforts to promote deeper understanding of the Constitution.

HEADQUARTERS FOR *CIVIC EDUCATION*

We're working with educators and scholars to empower classrooms throughout the country with tools like our highly-acclaimed *Interactive Constitution*, as well as the knowledge and pedagogical practice they need to understand the history and relevance of the Constitution.



INTERACTIVE CONSTITUTION

Featuring the insights of the leading liberal, conservative, and libertarian constitutional scholars in America on every clause in the Constitution, the *Interactive Constitution* provides the foundation for nonpartisan constitutional education that supports all our classes and programs.

Did you know?

The *Interactive Constitution* has received more than **57 MILLION UNIQUE PAGE VIEWS** since its launch in 2015.

CLASSES AND RESOURCES

LIVE CLASSES

Part lecture and part lively conversation, these free 30-minute sessions are open to the public on Zoom and YouTube, with a range of levels so that everyone can participate. By connecting students in real-time conversation with a diverse set of journalists, historians, practitioners, and public officials, we provide the unique opportunity for students around the country to engage with thought leaders.

HIGHLIGHTS:

- 01 U.S. Supreme Court Justice Stephen Breyer** helped us wrap up the school year in May with a discussion on the Constitution, civil discourse, and the courts.
- 02 Robert P. George**, McCormick Professor of Jurisprudence and director of the James Madison Program in American Ideals and Institutions at Princeton University, joined us for a discussion on Article III of the U.S. Constitution, including the nomination and confirmation process of Supreme Court justices.
- 03 Sal Khan**, the founder of Khan Academy, joined us to explore the issues and events that led to the Constitutional Convention in Philadelphia in the summer of 1787.
- 04 Martha S. Jones**, Society of Black Alumni Presidential Professor and professor of history at The Johns Hopkins University, discussed the 19th Amendment, including how Black women won the right to vote.

◀ *Jeffrey Rosen and Chief Learning Officer Dr. Kerry Sautner give rapid-fire reviews of all the amendments, landmark Supreme Court cases, essential reading from America's founding documents, and more.*



I just wanted to express ... my sincere thanks for the spirit with which you conduct these sessions. **Thought provoking, and at the same time inclusive of diverse opinions. What a great example for our students!** I have to think Madison, Jefferson, et al. would be proud.

{ HIGH SCHOOL TEACHER }

CLASSES AND RESOURCES [cont.]

PEER-TO-PEER EXCHANGES

Peer-to-Peer Exchanges connect students across the United States for virtual discussions about the Constitution and civil discourse on key issues of today. Sessions are moderated by Center experts and master teachers, but led by student voices.



INTERACTIVE CONSTITUTION
MADE BY NATIONAL CONSTITUTION CENTER

About National Constitution Center Donate Constitutional Exchanges

The Constitution The Drafting Table Media Library In the Classroom

Classroom Learning Materials / Article I

Classroom Learning Materials
Article I
The Legislative Branch

The power to make laws in our country falls in the hands of the Legislative Branch. The branch is outlined in Article I of the Constitution. The Legislative Branch is divided into two houses of Congress. The House of Representatives is made up of representatives proportionate to their state's population while each state maintains equal representation in the Senate.

BIG QUESTIONS

- What role does Congress have in the national government? What powers does the Constitution grant to Congress? And what are some of the limits on congressional power?
- How did the Framers come up with Congress, and what were some of the debates at the Constitutional Convention? Has the original vision for what Congress should be changed over time?
- What are some of the Supreme Court's key decisions on congressional power? And what are some of the topics of ongoing constitutional debate?

LEARNING MODULES

Educators now have more than 30 learning modules of resources on articles, amendments, and constitutional concepts, including videos, overviews, and teaching slides. Many of these debuted or received a refresh in 2021, and more are being added regularly.

MOST POPULAR:

- First Amendment
- Bill of Rights
- Second Amendment
- Congress
- The Presidency

PROFESSIONAL DEVELOPMENT

The Center's professional development opportunities, including webinars, one-day workshops, professional learning series, and summer institutes, enabled thousands of educators last year to deepen their understanding of U.S. history, the Constitution, and innovative strategies for instilling the habits of healthy civil dialogue in students.

The National Constitution Center's educational offerings are grounded in the Center's unique approach focusing on:

- Historical storytelling
- Constitutional rather than political questions
- Fostering civil dialogue and reflection



CIVIL DIALOGUE

**CONSTITUTIONAL
THINKING SKILLS**

**HISTORICAL FOUNDATIONS
THROUGH STORYTELLING**



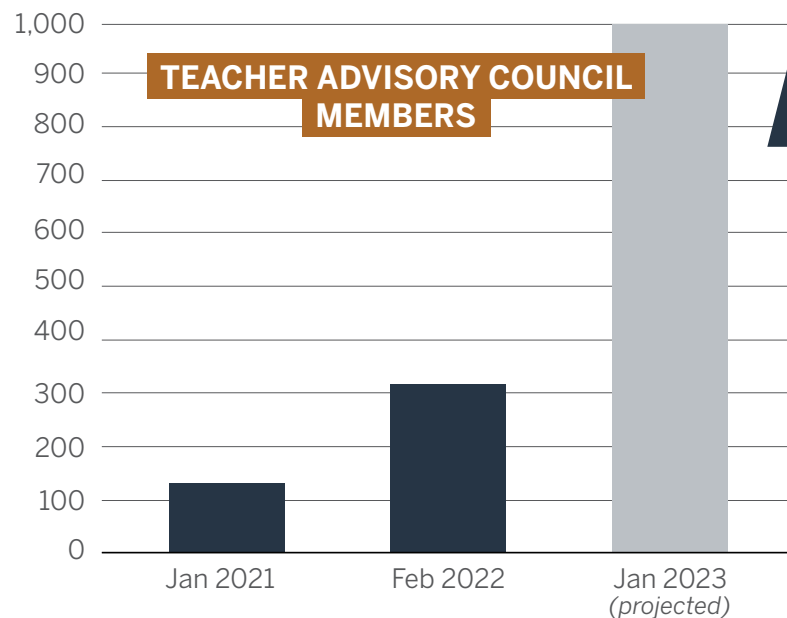
TEACHER ADVISORY BOARD

TEACHER ADVISORY BOARD AND TEACHER ADVISORY COUNCIL

2021 marked the launch of our **Teacher Advisory Council**, which supports the Center by sharing best practices for teaching constitutional and civic issues — looking at the intersection of U.S. history and current events — and assists us in creating programs.

Did you know?

We're now **over 300 participants** strong across the country, and well on our way to our **goal of more than 1,000 members by 2023.**



Meanwhile, our **Teacher Advisory Board** continues to help us develop, evaluate, and present materials to support classroom instruction on constitutional fundamentals. Its **22 members** hold positions at every level of the educational school system, and represent charter, public, and private schools, as well as district curriculum experts and trainers.

I did a unit on voting and the 2020 elections with my government class that I learned this summer. ...

It was literally the **highlight of my week to hear [my students] working through ideas and building on one another's.**

{ MIDDLE SCHOOL TEACHER
California }

SUMMER TEACHER INSTITUTES

Summer Teacher Institutes bring together educators from across the country to work with master teachers and NCC staff in deepening their knowledge of the history and modern understandings of major constitutional topics and themes. In 2021, **140 teachers** representing 36 states and Washington, D.C., participated.

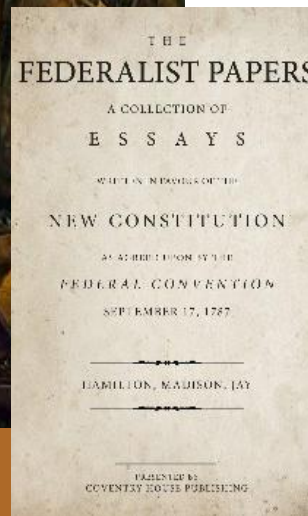
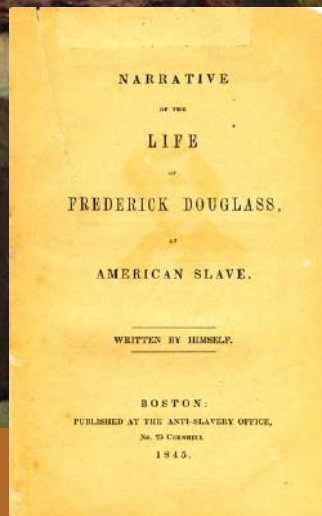
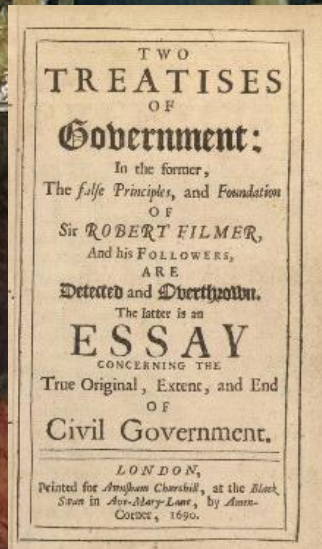
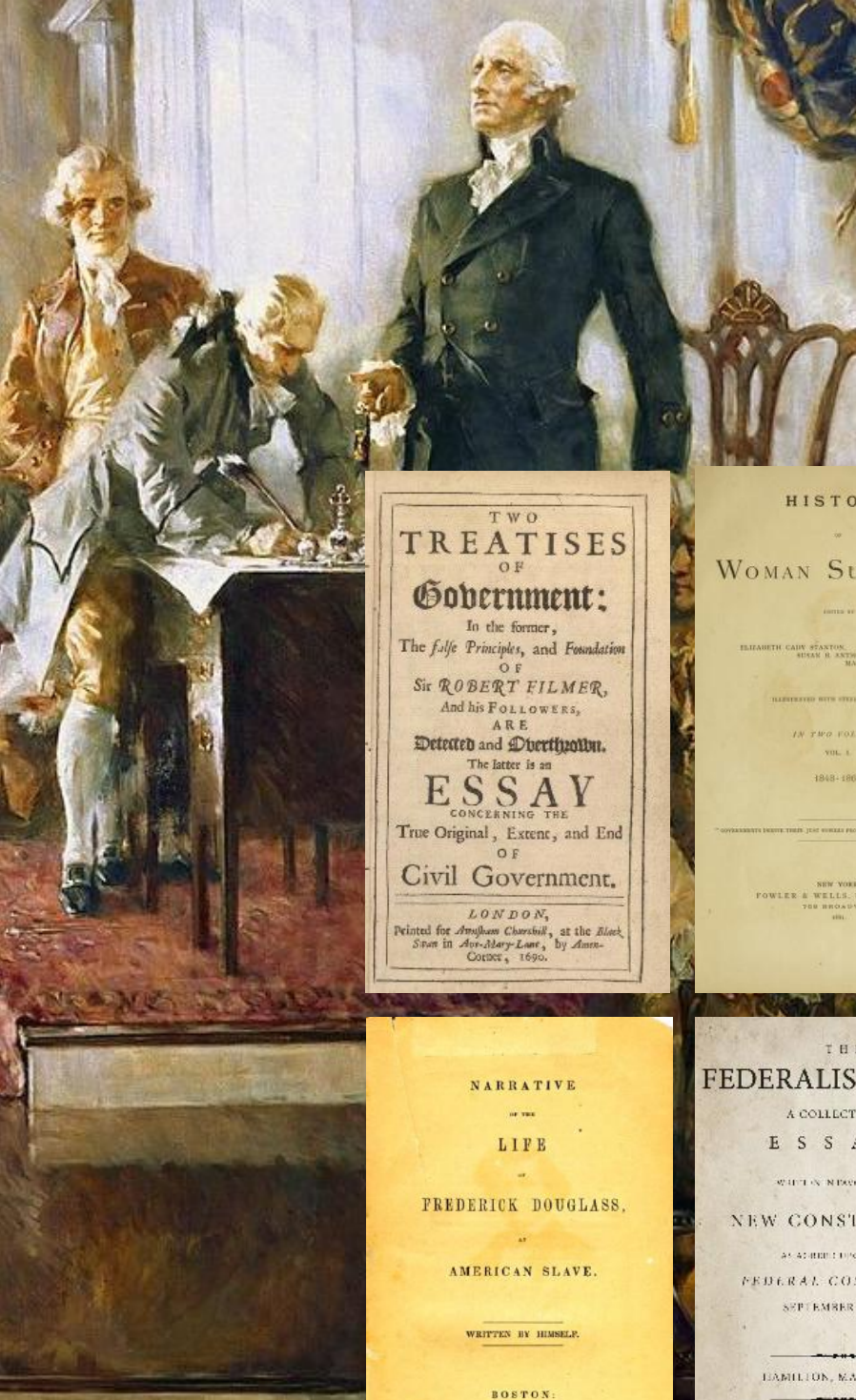


What's Next

CONSTITUTION 101 PREVIEW

In response to demand from teachers and students, in 2022, we're launching a full semester *Constitution 101* course.

- With over 15 units, students will gain a basic understanding of constitutional text, history, structure, interpretation over time, and how our government was shaped.
- To support the curriculum, we're creating a **Founders' Library** of primary texts that inspired the drafters of the U.S. Constitution and those who participated in the Second Founding, post-Civil War during Reconstruction, as well as other core documents of freedom throughout American history.

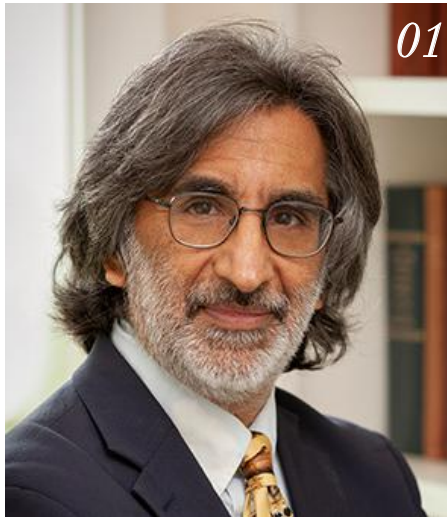


At a time of deep polarization, the National Constitution Center continues to reaffirm and deepen our commitment to bringing together thought leaders and learners of different perspectives for rigorous, respectful debate and discussion on the meaning and relevance of the U.S. Constitution.

AMERICA'S TOWN HALL

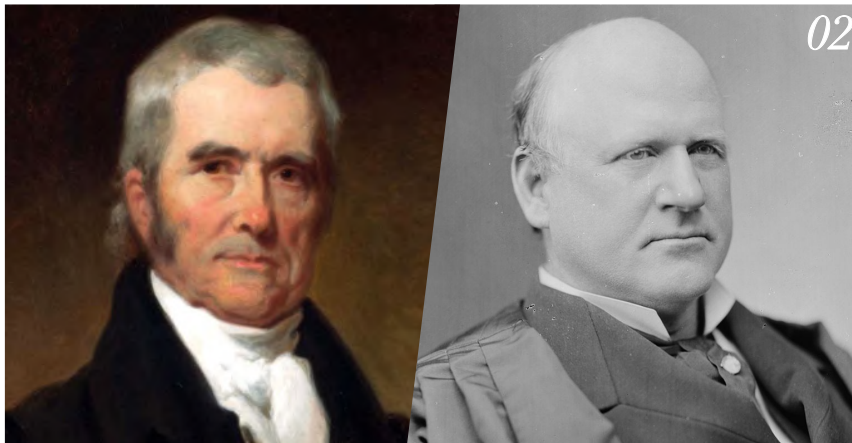
From hour long deep-dive discussions on our *America's Town Hall* series and *We the People* podcast debates, to special series and daily blog updates, there's been so much to learn and explore in 2021.





AMERICA'S TOWN HALL PROGRAMS

Our programs all took place via livestream this year, and audio from these debates are posted on our *Live at the NCC* podcast, reaching audiences nationwide.



HIGHLIGHTS:

01 AKHIL REED AMAR ON *THE WORDS THAT MADE US*

A discussion about the biggest constitutional questions early Americans wrote and spoke about.

02 THE GREAT JUSTICES: FOUNDERS, DISSENTERS, AND PROPHETS

Authors **Robert Strauss** and **Peter Canellos** examine what made Chief Justice John Marshall and Justice John Marshall Harlan influential, and their legacy today.

03 FEDERALISM AND STATES' RIGHTS IN 2021 AND BEYOND

A bipartisan conversation on a wide range of issues with **Attorney General Phil Weiser** of Colorado and **Attorney General Mark Brnovich** of Arizona.

Presented in partnership with the Center for Excellence in Governance at the National Association of Attorneys General.



AMERICA'S TOWN HALL PROGRAMS [cont.]

GUARDRAILS OF DEMOCRACY SERIES

In February, we partnered with the SNF Agora Institute at Johns Hopkins University for a discussion with **Anne Applebaum**, **Daniel Ziblatt**, **George F. Will**, and **William Allen** on “Renewing the Republic: How to Restore the Guardrails of Democracy” and strengthen the nation and its people against future threats and insurrections.



JOHNS HOPKINS
STAVROS NIARCHOS FOUNDATION
SNF AGORA INSTITUTE

ΙΣΝ / SNF

ΙΔΡΥΜΑ ΣΤΑΥΡΟΣ ΝΙΑΡΧΟΣ
STAVROS NIARCHOS FOUNDATION

Thanks to generous support from the **Stavros S. Niarchos Foundation (SNF)** and **Bezos Family Foundation**, we've been able to expand this initial discussion into an ongoing series of Town Halls:

- “Compromise and the Constitution in a Polarized America”
- “The State of Voting Rights Today”
- “The State of Congress Today”
- “Should More Power Be Returned to the People?”
- “Does the Presidency Need Reform?”

We've also convened three teams — conservative, progressive, and libertarian thought leaders — to explore and report on ways of strengthening the guardrails of democracy, including examples of actions individual citizens can take to strengthen those guardrails. We look forward to their reports in 2022.

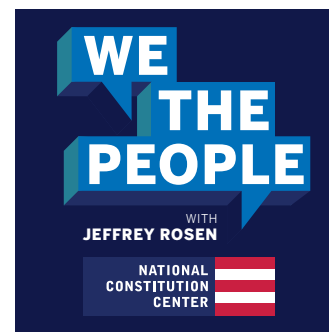
WE THE PEOPLE PODCASTS

Every week, some of the best constitutional scholars, writers, and thought leaders in the country join us for lively, informative debates on the constitutional issues that are driving conversations across the country.

Thanks to a generous one-to-one matching opportunity of up to \$234,000 from the **John Templeton Foundation** through November of 2022, we're further investing in producing and disseminating the thoughtful discourse that *We the People* inspires — and bringing new listeners into the fold.

A great example of how **reasoned discussion and debate can still exist** and is a fundamental part of our democracy.

{ WE THE PEOPLE REVIEW
ON APPLE PODCASTS
November 16, 2021 }





PODCAST HIGHLIGHTS:

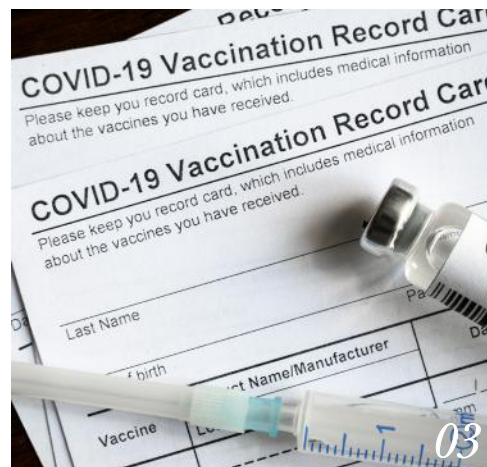
01 THE MOB, THE CAPITOL, AND THE CONSTITUTION

Judge **J. Michael Luttig**, formerly of the U.S. Court of Appeals for the Fourth Circuit, and Dean **Erwin Chemerinsky** of Berkeley Law joined Jeffrey Rosen to reflect on the historic and constitutional significance of the events of the previous day, January 6, 2021.



02 THE TEXAS ABORTION LAW AND THE FUTURE OF ROE

Cardozo law professor **Kate Shaw** and staff writer for *The Dispatch* **Sarah Isgur** explored the new Texas law that bans abortion after six weeks of pregnancy, and the legal theories challenging and defending it.



03 ARE VACCINE MANDATES CONSTITUTIONAL?

Wendy K. Mariner of the Boston University Schools of Public Health, Law, and Medicine, and South Texas College of Law Houston constitutional law professor **Josh Blackman** examined the constitutionality of vaccination mandates issued or being considered by different institutions including schools.



04 2021: A CONSTITUTIONAL YEAR IN REVIEW

Adam Liptak, Supreme Court reporter for *The New York Times*, and **Jennifer Mascott**, assistant professor of law at the Antonin Scalia Law School at George Mason University, look back on how this year will be remembered in constitutional history.

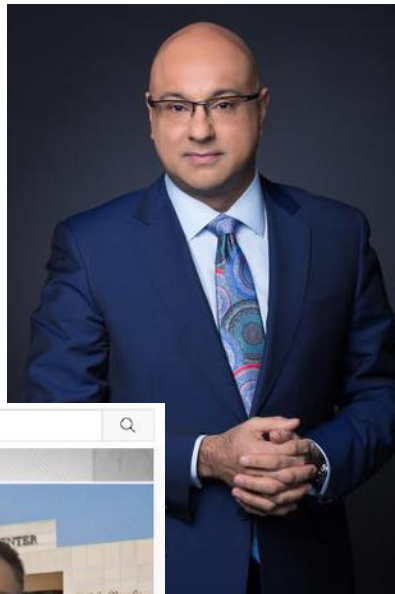
SPECIAL SERIES

ROSEN AND VELSHI ON MSNBC

Jeffrey Rosen and MSNBC anchor and Board of Trustees member **Ali Velshi** examine current events from a constitutional perspective through a series of 2 minute videos.

TOPICS INCLUDED:

- Free speech for students
- The Second Amendment at the Supreme Court
- Supreme Court reform
- Executive orders and the history of presidential power



AMERICA'S TOWN HALL PROGRAMS

CONSTITUTION DAILY BLOG

PODCASTS

SPECIAL PROJECTS

A Madisonian Constitution for All»

A Twenty-First Century Framework for Digital Privacy»

The Annual John M. Templeton, Jr. Lecture on Economic Liberties and the Constitution»

Constitution Drafting Project»

The Libertarian Constitution

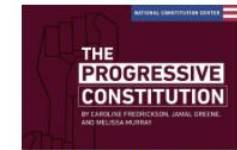
The Progressive Constitution

The Conservative Constitution

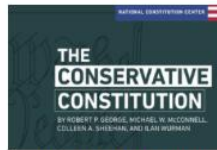
CONSTITUTION DRAFTING PROJECT



THE LIBERTARIAN CONSTITUTION



THE PROGRESSIVE CONSTITUTION



THE CONSERVATIVE CONSTITUTION

CONSTITUTION DRAFTING PROJECT

In late 2020, three teams of leading constitutional scholars — team libertarian, team progressive, and team conservative — came together to draft and present their ideal constitutions, now available on our website for all to read.

We have spent 2021 planning for a Constitutional Convention that will build on these efforts, focusing on potential topics of agreement, such as reform of the presidential election process and life tenure for Supreme Court justices. The convention is planned for 2022.

This project has been made possible through the generous support of Jeffrey and Janine Yass.



01

CONSTITUTION DAILY BLOG

Constitution Daily covers current events and reflects on important dates in history, making it an essential resource for breaking down the constitutional news of the day.

HIGHLIGHTS:

- 01 **On This Day series** looks at everything from the birthdays of important historical figures to significant dates in constitutional history.
- 02 **Fascinating facts** on presidents, Congress, and the Supreme Court.
- 03 The latest on Supreme Court cases by our contributor **Marcia Coyle**, chief Washington correspondent for *The National Law Journal*.



02



03

10 fascinating facts on President Ronald Reagan's birthday

February 6, 2020 by NCC Staff
612 Shares

It's the birthday of Ronald Reagan, and it is not hard to find some interesting facts about the 40th President.



Ronald Wilson Reagan was born on February 6, 1911, in Tampico, Illinois. Reagan had a long career as an actor and union leader before he became the governor of California in the 1960s and won presidential elections in 1980 and 1984.

Here are 10 facts about President Reagan you may not know.

1. **Reagan really did enjoy jelly beans.** According to the Ronald Reagan Presidential Library, his favorite flavor was licorice. Reagan started eating jelly beans in 1967 as he was trying to quit a pipe-smoking habit. He switched to Jelly Belles a decade later.

HOW FREE SPEECH UNDER THE FIRST AMENDMENT DEVELOPED

Exploring key Supreme Court cases involving free speech and the First Amendment, as well as the philosophical inspirations behind it.



Stay Updated!

Sign up to receive Constitution Weekly, our email roundup of constitutional news and debate, at bit.ly/constitutionweekly

RECENT PODCASTS

Did you know?

On average in 2021, the NCC was **the fourth-most-visited** individual museum website in the country.

DIVERSITY OF VOICES

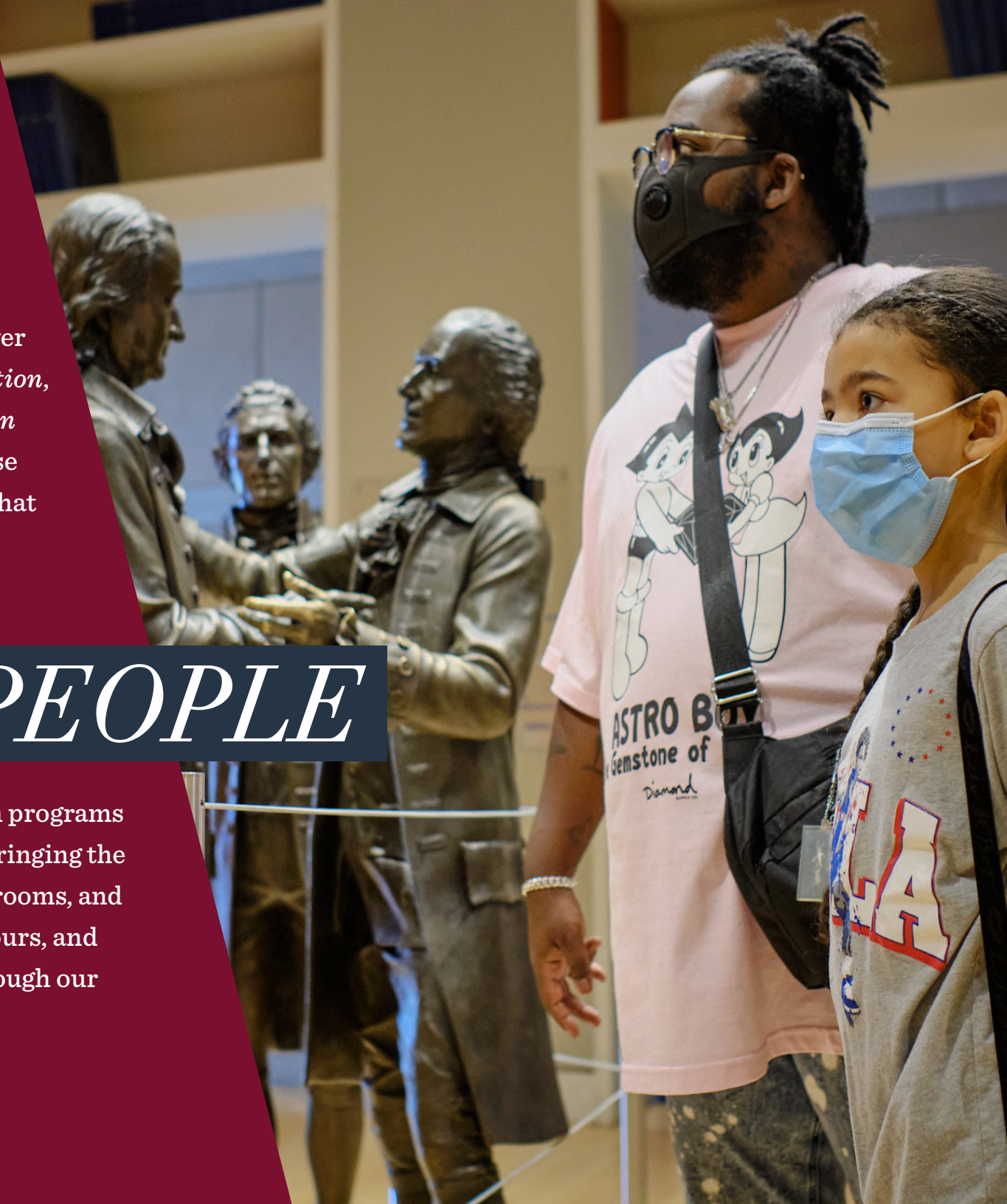
In all of our 2021 programming, we've brought together exceptional leaders, writers, and thinkers from all backgrounds and across the ideological spectrum.



From our iconic *Signers' Hall* and *The Story of We the People*, to our newer exhibits on *Civil War and Reconstruction*, and *The 19th Amendment: How Women Won the Vote*, we help visitors immerse themselves in our nation's past and what it means to be American.

MUSEUM OF *WE THE PEOPLE*

In addition to resuming our in-person programs and civic holiday celebrations, we're bringing the museum experience into homes, classrooms, and community centers through virtual tours, and celebrating the First Amendment through our newest installation.





WELCOME BACK!

The NCC is proud to have achieved Global Biorisk Advisory Council® (GBAC) STAR™ accreditation. Under the guidance of GBAC, a Division of ISSA, the worldwide cleaning industry association, we've implemented the most stringent protocols for cleaning, disinfection, and infectious disease prevention.

More in-person activities also means welcoming back more of our Constitutional Ambassadors and Young Citizens Scholarship Program participants.

- **CONSTITUTIONAL AMBASSADORS** provides students with an immersive experience that begins in the classroom before they arrive, and continues after their visit through connections with other classes across America.
- The **YOUNG CITIZENS SCHOLARSHIP PROGRAM** alleviates the cost of transportation and museum admission for students who might not otherwise be able to afford the trip, with support from generous individual, foundation, and corporate donors.



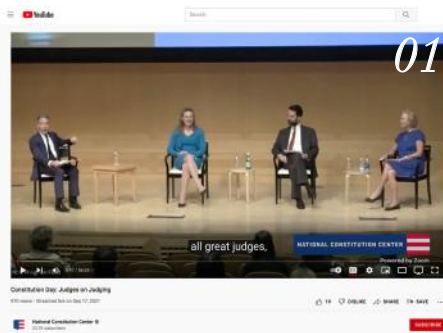
Updated pandemic efforts included contactless admission, acrylic shields, and enhanced cleaning to keep our visitors and staff safe.

In 2021, our long-running theater program Freedom Rising was moved to the overlook to maintain social distancing. Freedom Rising is now back in its Sidney Kimmel Theater home.



CELEBRATIONS AND CIVIC HOLIDAYS

From civic holidays to annual ceremonies, events at the Center bring together our local community here in Philadelphia, while sharing the learning opportunities with audiences across the nation.



CONSTITUTION DAY

September 17 is Constitution Day, on which we honor the founders' signing of the greatest vision of human freedom in history.

HIGHLIGHTS:

- 01 A special "Constitution All-Stars" Scholar Exchange class featuring favorites from past sessions, professors **Martha S. Jones**, **Robert P. George**, and **Hasan Kwame Jeffries**.
- 02 A trio of judges on the U.S. Court of Appeals for the Third Circuit — **Judge Marjorie Rendell**, **Judge Cheryl Ann Krause**, and **Judge Stephanos Bibas** — discussing some of the biggest cases on this year's docket.
- 03 A panel of America's leading historians, including **Gordon Wood**, **Lucas Morel**, **Ed Larson** and **Emily Pears**.
- 04 An **examination of the state of civics education** in the United States today and how to promote active, healthy discourse, featuring leaders from government, education, and cultural institutions.
- 05 Constitution Day is also, fittingly, Citizenship Day. For the first time ever, the Center livestreamed our **annual Naturalization Ceremony**, in which 50 immigrants from across the globe took the Oath of Allegiance to officially become citizens of the United States. Students and teachers from classrooms around the country tuned in, and shared their own immigrant experience stories.



On-site admission was free thanks to our friends at **PECO**.

CELEBRATIONS AND CIVIC HOLIDAYS [cont.]

BLACK HISTORY MONTH

Thanks to our friends at **TD Bank**, we were able to celebrate Black History Month in February with free virtual tours and programming exploring:

- The 13th Amendment
- Slavery, the Civil War, and Reconstruction
- The 14th Amendment
- Civil Rights
- Voting Rights



America's Most Convenient Bank®



WOMEN'S HISTORY MONTH

We celebrated Women's History Month in March with virtual and in-person tours of our newest exhibit, *The 19th Amendment: How Women Won the Vote*, and featured interactive resources from the exhibit online.

CELEBRATIONS AND COMMEMORATIONS [cont.]

JUNETEENTH

June 18-19, we commemorated the end of slavery in America with free museum admission thanks to generous support from **Citizens Bank**, along with a live virtual tour of our *Civil War and Reconstruction* exhibit, and our “Four Harriets” program on the courageous women who fought to free themselves and others from bondage.



WAWA HOAGIE DAY

A favorite event for Philadelphia locals, **Wawa** helped us kick off July and our Independence Day celebrations with free admission and hoagies, along with music by the Ambassadors Jazztet of the United States Army Field Band.



On-site museum admission was free courtesy of **Wawa**.

For Mr. Lai, the **threat to the values that made Hong Kong a unique part of China was a call to action, peaceful action**, at great personal risk. It was, he said, in his character to stay and fight when he could have chosen otherwise. ...Let us hope he will be free to join us again some day soon.

{
AMBASSADOR
JAMES B. CUNNINGHAM
}

Loujain has now become **a symbol of human rights defenders in Saudi Arabia**, a symbol because there are thousands of detainees going through what she has been through. ...The world needs to recognize her sacrifices, to know who Loujain is, and to help us elevate the case.

{
LINA AL-HATHLOUL
}

LIBERTY MEDAL

Since 1988, the Liberty Medal has honored individuals of courage and conviction who strive to secure the blessings of liberty to people around the globe.

The 2021 Liberty Medal was awarded to two freedom fighters, Hong Kong pro-democracy activist **Jimmy Lai**, and Saudi women's rights activist **Loujain al-Hathloul**, for exercising the fundamental rights of freedom of speech, nonviolent resistance, and peaceful dissent.

.....

In a moving video ceremony produced by NBCUniversal and watched live online by thousands nationwide, **Lina al-Hathloul** accepted the medal on behalf of her sister, who is currently on house-arrest in Saudi Arabia. **Ambassador James B. Cunningham**, former consul general for Hong Kong and Macau, accepted on behalf of Jimmy Lai, who is currently in prison in Hong Kong.

Jason Rezaian, Iranian-American journalist; **Nicholas Kristof**, *New York Times* columnist; and **Trudy Rubin**, foreign affairs columnist for *The Philadelphia Inquirer* also gave tributes.



VIRTUAL TOURS

Our virtual museum experience gives visitors the option to take part in live interactive tours from the classroom or from home through secure Zoom links, attracting audiences of more than **20,000** in the last academic year.

Did you know?

NCC Members receive **special invitations to Members-only virtual tours** led by museum educators.

AVAILABLE TOURS:

- THE STORY OF WE THE PEOPLE
- SIGNERS' HALL:
THE CONSTITUTIONAL CONVENTION
- CIVIL WAR AND RECONSTRUCTION
- THE 19TH AMENDMENT:
HOW WOMEN WON THE VOTE



I wanted to **thank you so much for the wonderful [virtual] tours** you gave my students. ... [They] liked how they learned new information, ... thinking about suffrage and civil rights differently, and how you spoke directly to them.

{ **HIGH SCHOOL TEACHER**
Maryland }

I really enjoyed the experience of learning about one of this country's biggest renewal periods. **Thank you for giving me the opportunity** to ask questions and really think about the meaning behind these influential amendments in our history.

{ **STUDENT** }



▲
Construction started at the Center in July and continued for the rest of the year. We are planning a formal dedication ceremony for spring 2022.



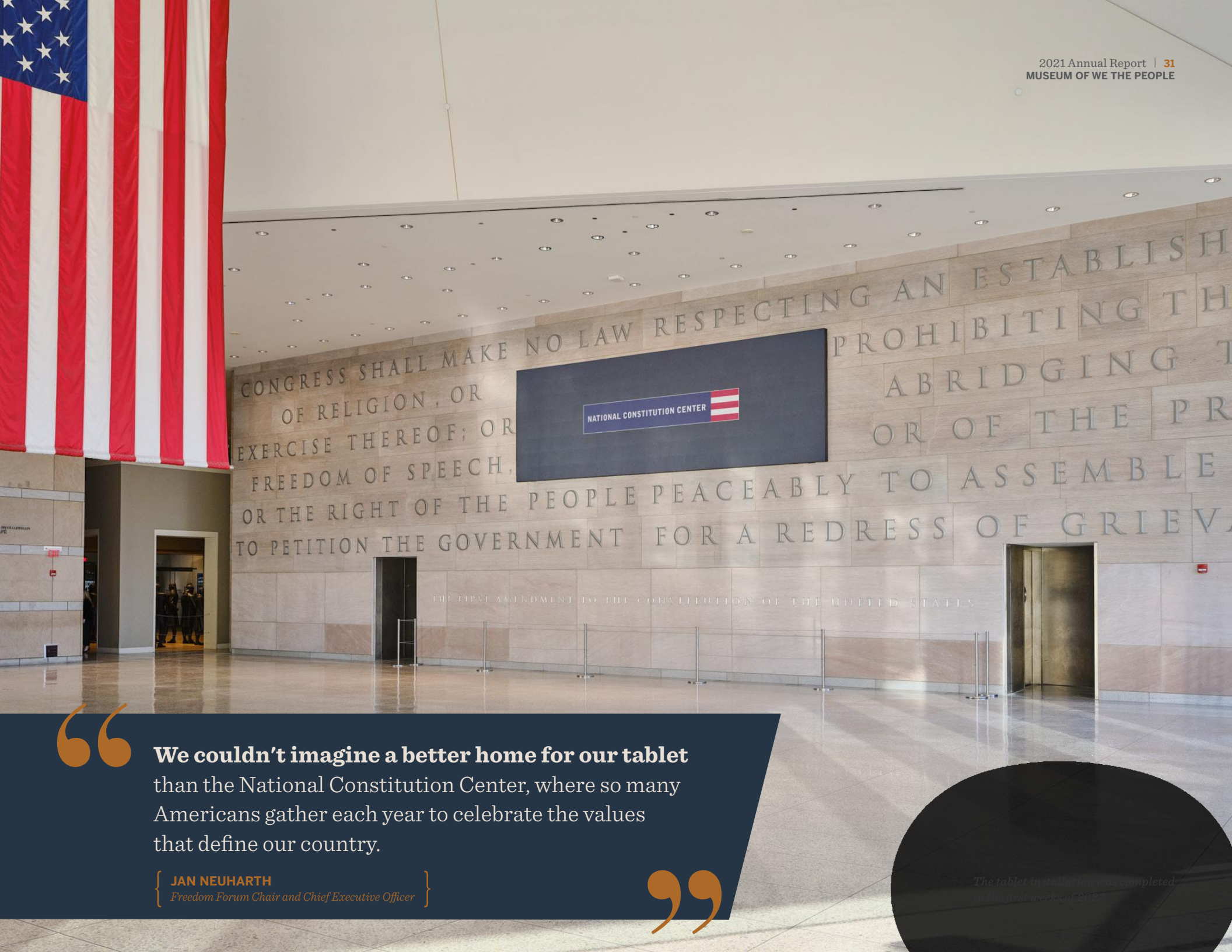
What's Next **EXHIBITS UNDERWAY**

FIRST AMENDMENT TABLET

A 50-ton marble tablet engraved with the 45 words of the First Amendment to the U.S. Constitution that formerly adorned the front façade of the Newseum in Washington, D.C., has found its new home at the Center. The tablet was donated to the Center by the **Freedom Forum**, which works to foster First Amendment freedoms for all, and its redesign and installation was made possible thanks to the generosity of the **Honorable J. Michael Luttig** and **Mrs. Elizabeth A. Luttig**.

**The
Pew Center
for Arts
& Heritage**

Thanks to generous support from **The Pew Center for Arts & Heritage**, our existing public spaces and meeting rooms are getting an upgrade to their audio-visual equipment, to better serve in-person and online audiences simultaneously.



CONGRESS SHALL MAKE NO LAW RESPECTING AN ESTABLISHMENT OF RELIGION, OR PROHIBITING THE FREE EXERCISE THEREOF; OR ABRIDGING THE FREEDOM OF SPEECH, OR OF THE PRESS; OR THE RIGHT OF THE PEOPLE PEACEABLY TO ASSEMBLE TO PETITION THE GOVERNMENT FOR A REDRESS OF GRIEVANCES.

NATIONAL CONSTITUTION CENTER

THE FIRST AMENDMENT TO THE CONSTITUTION OF THE UNITED STATES

“

We couldn't imagine a better home for our tablet than the National Constitution Center, where so many Americans gather each year to celebrate the values that define our country.

JAN NEUHARTH

Freedom Forum Chair and Chief Executive Officer

”

The tablet installation was completed in the first quarter of 2022.

BOARD OF TRUSTEES

as of March 1, 2022

HONORARY CHAIRMAN

The Honorable Neil M. Gorsuch
*Associate Justice, Supreme Court
of the United States*

EXECUTIVE CHAIRMAN

Doug DeVos
Co-chair of the Board of Directors of Amway

PRESIDENT AND CEO

Jeffrey Rosen
National Constitution Center

CHAIR EMERITI

The Honorable Joseph R. Biden
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The Honorable Jeb Bush
43rd Governor of the State of Florida

The Honorable William J. Clinton
42nd President of the United States

The Honorable Edward G. Rendell
Former Governor, Commonwealth of Pennsylvania

A.E. “Ted” Wolf
Civic Leader and Philanthropist

IN REMEMBRANCE

John C. Bogle
*Founder and Chief Executive
of The Vanguard Group*

The Honorable George H. W. Bush
41st President of the United States

TRUSTEE EMERITI

Lawrence J. Kent
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The Honorable Sandra Day O’Connor
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STATEMENT OF ACTIVITIES

AS OF SEPTEMBER 30, 2021

	WITHOUT DONOR RESTRICTION			WITH DONOR RESTRICTION	TOTAL
	Operating	Designated Endowment	Total		
OPERATING REVENUE AND SUPPORT					
Admissions and Other Operating Revenue	\$ 862,386		\$ 862,386		\$ 862,386
Membership Revenue	151,643		151,643		151,643
Federal and State Grants and Contracts	1,887,331		1,887,331		1,887,331
Contributions	3,071,017		3,071,017	\$ 2,800,080	5,871,097
Special Events Revenue	274,100		274,100		274,100
Investment Income	793	\$ 8,612,822	8,613,615	4,577,379	13,190,994
Gain on forgiveness of loan payable - Paycheck Protection Program	1,016,266		1,016,266		1,016,266
Investment Spending Policy Withdrawal	2,960,000	-1,932,645	1,027,355	-1,027,355	0
Net Assets Released from Restrictions	5,359,120		5,359,120	-5,359,120	0
Total Revenues and Support	\$ 15,582,656	\$ 6,680,177	\$ 22,262,833	\$ 990,984	\$ 23,253,817
OPERATING EXPENSES					
PROGRAM SERVICES					
Museum Programming and Operations	\$ 7,474,576		\$ 7,474,576		\$ 7,474,576
Town Halls	1,774,214		1,774,214		1,774,214
Education and Outreach	1,880,689		1,880,689		1,880,689
Total Program Services	\$ 11,129,479	\$ 0	\$ 11,129,479	\$ 0	\$ 11,129,479
General and Administrative	\$ 2,980,584		\$ 2,980,584		\$ 2,980,584
Fundraising	603,711		603,711		603,711
Total Expenses	\$ 14,713,774		\$ 14,713,774		\$ 14,713,774
Change in Net Assets	\$ 868,882	\$ 6,680,177	\$ 7,549,059	\$ 990,984	\$ 8,540,043
Net Assets at Beginning of Year	\$ 66,288,774	\$ 41,273,068	\$ 107,561,842	\$ 44,116,683	\$ 151,678,525
Net Assets at End of Year	\$ 67,157,656	\$ 47,953,245	\$ 115,110,901	\$ 45,107,667	\$ 160,218,568

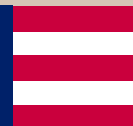
STATEMENT OF FINANCIAL POSITION

AS OF SEPTEMBER 30, 2021

ASSETS	
Cash	\$ 11,618,023
Accounts Receivable	41,324
Prepaid Expenses	62,047
Contributions Receivable, net	4,434,429
Investments	73,702,576
Property and Equipment, net	72,808,334
Total Assets	\$ 162,666,733
LIABILITIES	
Accounts Payable and Accrued Expenses	\$ 1,610,144
Deferred Revenue	838,021
Total Liabilities	\$ 2,448,165
NET ASSETS	
WITHOUT DONOR RESTRICTIONS	
Operating	\$ 67,157,656
Designated Endowment	47,953,245
Total	\$ 115,110,901
WITH DONOR RESTRICTIONS	
	\$ 45,107,667
Total Net Assets	\$ 160,218,568
TOTAL LIABILITIES AND NET ASSETS	\$ 162,666,733



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